Mission Statement

To protect and enhance the lives of children through strengthening families in partnership with our community.

Vision Statement

Our vision is to develop, through collaboration, a community where all children grow up with a sense of belonging, in a safe and nurturing environment.

Values Statement

Children and families are our priorities.

We value:

- Integrity: we are guided by what is ethical.
- Diversity: we respect all individuals' unique differences.
- Dignity: we respect the inherent worth of each individual.

Slogan

Caring for children...a community responsibility.



The Children's Aid Society of the District of Thunder Bay 1110 Jade Court Thunder Bay, ON P7B 6M7 Phone: 807-343-6100 Fax: 807-343-0141 www.thunderbaycas.ca



The Children's Aid Society of the District of Thunder Bay

40th Annual Report 2007-2008



"What the best and wisest parent wants for his own child, that must the community want for all its children."

> John Dewey 1859-1952 American Philosopher & Educational Reformer

President's Message



It has been my privilege to serve as the President of the Board of Directors for The Children's Aid Society of the District of Thunder Bay since June 2006. I have learned a great deal in my tenure. In two years, the landscape has changed rapidly, with increased pressures and greater demands placed on the people who are working in all areas of Child Protection in our province. Multiple contacts with the Ministry of Children and Youth Services' staff and local MPPs, through provincial OACAS consultations,

Nancy Ringham

and with local service providers, has provided varied and rich learning experiences that I had not fully anticipated!

In this time, the Children's Aid Society has come through several provincial audits with remarkable outcomes, identifying numerous strengths as well as a heart to find solutions where challenges were identified. I know that Board members share an increasing concern as to how these multi-layered demands are affecting the people who work daily in the business of protecting children.

In spite of the challenges, the families and children in our communities of the District of Thunder Bay have been well-served for many years preceding our current reality. There are a number of important factors that contribute to this reality, but I believe there is one that helps this organization sustain the tides of change over time.

I would say there is a deep "sense of relationship" at every level of this organization. The children and families are served by professional staff, trained foster parents and committed volunteers who work to develop relationships to ensure strong connections for children and their caregivers. The front line staff work on strong teams with their supervisors and administrative support personnel. Supervisors are experienced team leaders who have a higher than provincial average length of employment with this Children's Aid Society, which is conducive to nurturing ongoing relationships within the organization. Senior managers work creatively to provide leadership and growth opportunities for staff, and have encouraged and modeled growing partnerships with community-based service providers of every sort.

Building and restoring relationships in all of their complexities has been the challenge for the field of child protection for over a century. I am proud to have served the District of Thunder Bay in this capacity, and give thanks for the opportunity to work in relationship with all of you as you provide this essential service for our communities.

Staff Recognition Program

Our Staff Recognition Program acknowledges and honours our employees who have given many years of dedicated service. The program is our way of saying thank you—thank you for your devotion, thank you for your dedication, thank you for your commitment to helping children and families in our community,

Congratulations and thanks to our employees who have achieved the following years of service to June 30th, 2008:



Board of Directors

Officers

President	Nancy Ringham
Vice President	Jennifer Carey
Secretary	Jane Petrone
Treasurer	John Lockyer

Directors

Janine Black Ted Hanley Annette Hodgson Mara Izzo Dyann "Bert" Kreps Aimee Linkewich Liz Madigan John Park John Read David Tranter

Ad Hoc Member Joan Schultz



Executive Director's Message

As we celebrate our 40th year as an organization, The Children's Aid Society of the District of Thunder Bay looks forward to the challenges that lie ahead. As an agency, our focus is on children and families. The Child Welfare Transformation agenda is the template for the changes we anticipate making and our goal is to find new and better ways to better serve children and families.



As the province of Ontario adapts to a changing world economy, we recognize that the pressure on resources will

Rob Richardson

continue. However, the Board and the agency remain strong advocates for children and families and continue to do our part to "speak up for Ontario's children". As a consequence of this belief we, as caring and responsible parents, must clearly and articulately raise the issue of unequal access to the province's resources that sadly, is the reality for children in care. Further, we must continue to discuss with the Ministry the growing discrepancy between their expectations and the resources they provide to accomplish these tasks.

Throughout the past year, the agency has met many difficult and trying challenges. Our success has been the result of the efforts of many people. However, the cornerstone of our success has been our efforts to enhance and maintain relationships. Despite the changes in technology and the advent of new programs, relationships remain the central theme of change and ultimately, the basis of our human experience.

It is through individual communication that solutions to problems are found. The work of helping people is about integrity, dignity and respect. It is these values that drive the organization, it is these values that are ultimately most important. They are the beliefs that assist us in finding solutions to big and small problems. Our values have sustained us in difficult times and will provide the direction for the future.

As the goals of the Transformation Agenda become a provincial reality, we are encouraged that child welfare is moving to a place where the strengths of our children, families and community can become a substantial building block to facilitate change. As an agency, we look forward to working with individuals in a manner which creates positive energy, which capitalizes on the resources available in all situations.

The agency has emerged from a period of great scrutiny by provincial regulators as a stronger, wiser agency. We have managed these challenges as we have for 40 years, through the hard work and dedication of many people. I would like to thank the Board of Directors for their faith in the agency; the staff, foster parents and volunteers who provide the meaning to the words dignity and respect; our community partners who continue to support the agency and the people we serve; and, our funders, the Ministry of Children and Youth Services and the City of Thunder Bay.

The People We Served Children & Families Assisted by the Society...

Financial Report

요즘 집 것 것 없는 요즘 집 것 것 없는 것 것	문화 영제	경험 동안 문	Combined Balance Sheet	김 연생한다		
Child Welfare Services			as at March 31, 2008 2008	2007		
하는 물건에서 해외에 가지도 않는 것이 잘 잘 하지 않아야 한다. 않는 것이 같은 것이 없는 것이 없는 것이 없는 것이 없다.	07/08	2006/07	Assets	2007		
집 집 이들을 가지 않는 것 같아. 집 것 같아. 이들을 가지 않는 것 같아. 한 것 같아. 이들을 가지 않는 것 같아.	,0,,00	2000/07	Cash 363,627	439,397		
Investigations & Protection Services	는 한 사람이 다	2、各部名标题	Accounts Receivable 163,158	123,654		
Inquiries	459	555	Due from Province of Ontario 198,500	516,600		
Reports Received Not Investigated	1,329	1,168	Prepaid Expenses 25,229	17,910		
Cases Opened for Investigation	779	926	Residential and Office Facilities 1,553,469	1,609,943		
Ongoing Protection Cases at Year End	258	278	\$2,303,983	\$2,707,504		
New Investigations on Ongoing Protection Cases	64	30	Liabilities and Net Assets			
			Accounts Payable 1,189,082	1,176,718		
Kinship Services			Unexpended Program Funds 64,524	2,680		
월 성고(Hellon)	20	24	Deferred Revenue 3,000	36,922		
Kinship Families at Year End Kinship Placements at Year End	30 37	34 44	Mortgage Payable 1,327,014	1,410,972		
Kinship Placements at Year End	37	44	2,583,620	2,627,292		
Kinship Homestudies Initiated but not completed	7	2	Accumulated Deficit (541,184)	(154,284)		
Kinship Homestudies Completed	22	32	Non-Statutory Fund 35,092	35,525		
Kinship Homestudies completed		52	Invested in Capital Assets 226,455	198,971		
Other Child Welfare Services			\$2,303,983	\$2,707,504		
Adoption Services	209	197	이 같은 것 같은	Combined Statement of Operations & Accumulated Deficit		
			as at March 31, 2008	아이는 사용		
Caring for Children			Operating Devenue	연구는 것같은		
			Operating Revenue Province of Ontario 14,844,290	44 520 422		
Placements				14,520,133		
Foster Homes - Regular/Special/Treatment	161	192	Other <u>1,220,960</u>	1,156,306		
Group Homes - Purchased/Society Operated	6	6	\$16,065,250	\$15,676,439		
OPR	9	8	Operating Expenditures Salaries & Benefits 8,840,025	9 617 102		
UT K	,	0	1. "我们们都是我们的你们,我们们就是你了你,你们都能能是我们的?""我们就是我们的你?""你们,你们都能能是我们的?"""	8,617,192		
Special Arrangements - Independent Living/ECM	39	27	Direct Client 6,076,327 Service Support 1,508,314	5,520,922 1,538,325		
Other Placements - Free Homes/Institutions	9	11	\$16,424,666	1,536,525 \$15,676,439		
Foster Homes & Adoption Homes			Deficit for the Year (359,416)			
Foster Homes Open at March 31st, 2008	184	184	Accumulated Deficit, Beginning of Year (154,284)	(85,154)		
Adoption Homes—Probation	104	104	Investment in Capital Assets (27,484)	(65,134) (69,130)		
Adoption Homes Finalized with Subsidy	10	15	Accumulated Deficit, End of Year (\$541,184)	(\$154,284)		
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Note: the financial information above is summarized from statements by our Auditor, Grant Thornton, LLP. The Auditor's Report and financial statements for the year ending March 31, 2008 may be examined at the Society's office at any time.